EXHIBIT 945

REDACTED PUBLIC VERSION



PAY FOR PERFORMANCE: 2009 Salary Budget Recommendations

Executive Review

January 21, 2009

Lucas Confidential January 21, 2009 EXHIBIT 945
WIT. CHAU
DATE 2-21-13
KRAMM COURT REPORTING

945.

Ļ



AGENDA

> Market Study

- Salary Increase Budgets
- Review Of Industry Practices
- Market Analysis of Competitive Cash Compensation

Recommendations

- Pay Increase Budget
- Distribution Curve Performance Rating and Merit Increase

Approval Process for 2009

Confirm process and timing for GWL & Board Meeting

Lucas Confidential January 21, 2009

945,8

-			Y		
	1 2 2 2 3 7 6 2		VI		
		10			
THE RESERVE		A ledmond	and advers	dhidad	74
図 スポー(0)	rmance				4
	THE RESERVE OF THE PARTY OF THE				

Market Study

Salary Increase Budgets

Surveys		Mid 2008	Late 2008			
	Merit	incl Promo/Adj	Merit	incl Promo/Adj		
<u>us</u>	10 Mg 1944					
• Radford (AON):	4.0%	5.0%	3.8%	4.8%		
• Croner SGS:	4.2%	5.6%	4.0%	5.0%		
• Croner AVE: 4.0%	5.0%	TBD				
World at Work:	4.0%	5.0%	N/A			
<u>Singapore</u>						
Mercer Survey:	4.0%	4.8%	N/A	ing the second s		
• IPAS Survey:	4.2%	4.6%	N/A			

Note: Croner AVE is conducting an updated merit survey but not yet completed. Per Croner AVE meeting, most companies looking at 3.0% to 3.5% merit budget with additional budget for promo/adj

Lucas Confidential January 21, 2009

945.3



Market Study

Salary Increase Budgets

Studio/Network (updates ongoing)

Company	Merit		Prom	o/Adj	То	tal	Increase	
	FY08	FY09	FY08	FY09	FY08	FY09	Effctv Date	

Lucas Confidential January 21, 2009



Market Study Salary Increase Budgets

US-CPI

CPI - 2008

CPI - 2007

Annual: 3.1% • 2nd Half 2007: 3.0%

3.0% 2nd Half 2006:

Annual:

• 1st Half 2007: 3.3%

1st Half 2006: 3.3%

3.2%

3.3%

Series Id: CUURA4225A0,CUUSA422SA0

Not Seasonally Adjusted

Area:

San Francisco-Oakland-San Jose, CA

Item:

All items

Base Period: 1982-84=100

Year Jan	Feb	Mar	Apr	Мау	Jun	3ul	Aug	Sep	Oct	Nov	Dec	Annual	HALF1	HALF2
1998	3.4		3.1		3.4		3.3		2.9		3.0	3,2	3.3	3.1
1999	3.8		4.6		9.8		4,1		4.8		4.2	4.2	4	4.4
2000	4.2		3.8		4.2		4.7		4.7		5.5	4.5	4	4.8
2001	6.5		5,8		6.6		5.1		4,5		9.5	5.4	6,2	4.7
2002	1.8	187	2,1		1,2		1.3		1.4		1.4	1.6	1.9	1.4
2003	3.3		2.2		1.6		1,4				11	1.8	2.3	1,2
2004	0.2		0.5		1.4		1.2		2		2.2	1.2	0.7	1.7
2005	1.6		2.1		1,1		2.2		2:8		2.0	2.0	1.7	2,2
2006	2.9		3.2		3.9		3.8		2.5		3.4	3.2	3.2	3.3
2007	3,2		3,3		3,4		2.6		3,3		3,8	3.3	3.3	3,2
2008	2.8		2.9		4.2		4.2		3.6		0.0	3.1	3.3	3.0

Bureau of Labor Statistics

Lucas Confidential January 21, 2009 945.5

Market Study Salary Increase Budgets

Singapore - CPI

CPI

2008: 4.7%2007: 2.1%

		GDP Grow	(di	Untan	nploymen	i Raite	CPI Inflation		
Country	2007	2008	Trend '07 to '08		2008	107 to 108	2007	2008	Trend '07 to '08
Hong Kong	6.3	4.3	▼	4.1	3.9	▼	12.0	3.6	▼
Japan	2.1	1.4	▼	3.9	3.9	▼	0.0	0.6	A
Singapore	7.7	4.0	▼	2.1	2.1	7	2.1	4.7	A 1000
South Korea	5.0	4.2	▼	3.3	3.1	▼	2.5	3.4	A
Taiwan	5.7	3.4	•	3.9	3.9	•	1.8	1.5	▼
China	11.4	9.3	▼	9.5	n/a	n/a	4.8	5.9	A
India	9.2	7.9	▼	n/a	n/a	n/a	6.4	5.2	▼ 1
United States	2.2	0.5	▼	4.6	5.4	<u>.</u>	2.9	3.0	Δ

Aon/Radford- Global High-Tech Compensation Trends: Asia/Pacific Region

Lucas Confidential January 21, 2009

9456



Market Study

Analysis of Competitive Pay Compensation



Note: Excludes Executives

Lucas Confidential January 21, 2009 945,7



Recommendations Pay Increase Budget



Lucas Confidential January 21, 2009 94518



Approval Process & Timing

Currently Scheduled:

- Mich/Executive Review Meetings March 2 thru March 5
- Mich Final Review Meeting March 5
- Mich/George Review Meeting Friday, March 6
 - Mich and George usually have meetings on Friday

What additional reviews/approvals needed for merit budget spend?

Bonus Approval Process & Timing

Currently Scheduled:

- Board meeting scheduled on April 3
 - Board to review and approve Finance Audit
- Bonuses to be paid on April 10 if approval received

Spot Bonus Pools:

Determination and approval required for Spot Bonus Pools

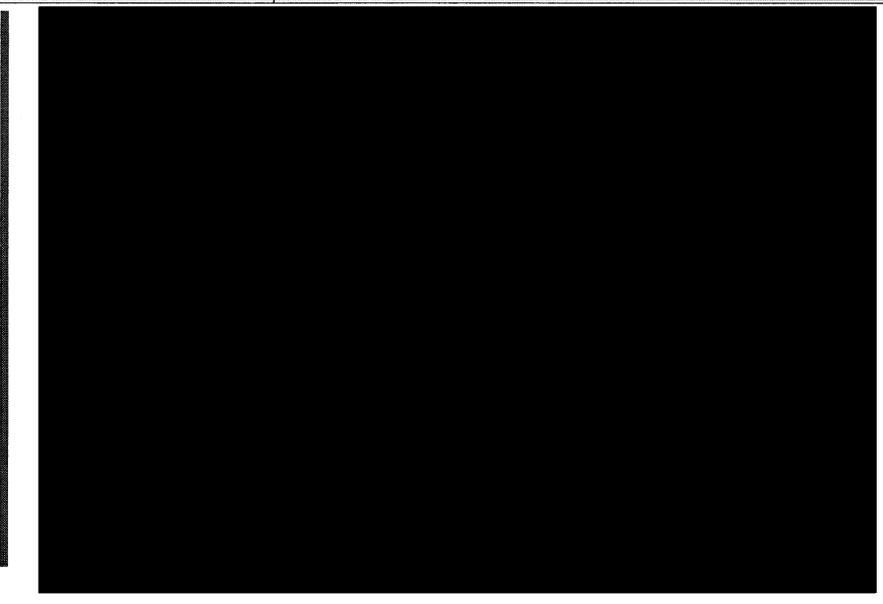
Appendices

Lucas Confidential January 21, 2009

Confidential - Attorneys' Eyes Only



2007 Actual Merit and Callout Spend



Lucas Confidential January 21, 2009

94517



Background Compensation Philosophy & Strategy

Elements of Cash Compensation

For most employees at Lucasfilm, the elements of cash compensation will be base pay and annual bonus (short term incentive) payments. These elements will be used in benchmarking our total cash compensation to relevant positions in the external market.

Bei	nch	ma	rkin	q

Base Salary Adjustments (Merit Increases)

Base salary adjustments will be done annually, linked to employee performance reviews. The level of increases will be determined by analyzing both external market practices and company performance and then will be awarded based on individual performance.

Lucas Confidential January 21, 2009

949.13

Market Study Salary Increase Budgets

Utilized Surveys

- Radford (Includes SW & Tech Industry in SF/Bay Area)
- Croner Software Games (Gaming Industry)
- Croner Animation and Visual Effects in the (Film Industry)
- Mercer Survey (Singapore)
- IPAS Survey (Singapore)

Industry Specific Budgets

Studios and Gaming

CPI

San Francisco-Oakland-San Jose, CA – All items



Performance Management

Market Study Review of Past Practices

945,15